Professional Practice – Distributional Electives

Description
The M.Arch-1 program prepares its graduates for productive careers in architecture and related design fields. To this end, it is important that students develop a clear understanding of the diverse landscape of contemporary practice and the career avenues open to them when they leave Gund Hall. A broad range of Professional Practice topics are introduced in the required course PRO 7212 Foundations of Practice, including practice management, project management, financial considerations, techniques of leadership, and legal and ethical responsibilities to clients, user groups, and the public. In addition to this foundational course, the M.Arch-1 program requires students to earn a minimum of four (4) credit units in courses designated as Professional Practice (Pro Prac) distributional electives. The distributional elective requirement asks students to investigate in greater depth one or more of the following knowledge areas: the history and theory of practice; design team management and collaboration theory; entrepreneurship and innovation; project delivery; and real estate development and finance. The Pro Prac elective aims to increase students' critical awareness of both conventional and alternative modes of practice and, by developing one or more specialized areas of knowledge, to provoke decisions about the future role(s) students wish to play in the profession and in the world. By developing knowledge and skills in this arena while in school, young architects learn to integrate professionally focused analytical thinking with other forms of design research they conduct at the GSD.

Archive of Past Approved Courses
Note: For a course to count towards a requirement, it must be taken in the year that it was listed as valid.

Spring 2019
5103 Public and Private Development Jerold Kayden
5201 Urban Politics and Planning (at HKS) Quinton Mayne
5275 Advanced Real Estate Finance Frank Apeseche
5276 Building and Leading Real Estate Enterprises and Entrepreneurship Frank Apeseche
5370 Environment, Economics, and Enterprise Holly Samuelson, Frank Apeseche
5490 Affordable and Mixed-Income Housing Development Edward Marchant
7444 Non-Professional Practice Oana Stanescu
7446 Designing with the Urban Stack A Practice Course for Designers of the Built Environment Paul Nakazawa

Fall 2018
5204 Real Estate Finance and Development Richard Peiser
5206 Land Use and Environmental Law Jerold Kayden
5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston Richard Peiser
5215 Analytic Methods Quantitative (M1) Michael Hooper
5216 Analytic Methods Qualitative (M2) Ann Forsyth
5364 Sustainable Real Estate Jesse Keenan
5431 Form+Finance the Design of Real Estate Bing Wang
6271 The Innovator's Practice Finding, Building and Leading Good Ideas with Others (at SEAS) Beth Altringer
7408 Frameworks of Practice Paul Nakazawa
7420 Innovation in Project Delivery Mark R. Johnson
7445 Elements of the Urban Stack Paul Nakazawa

Spring 2018
5103 Public and Private Development Jerold Kayden
5201 Urban Politics and Planning (at HKS) Quinton Mayne
<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Title</th>
<th>Instructor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5275</td>
<td>Advanced Real Estate Finance</td>
<td>Frank Apeseche</td>
</tr>
<tr>
<td>5276</td>
<td>Building and Leading Real Estate Enterprises and Entrepreneurship</td>
<td>Frank Apeseche</td>
</tr>
<tr>
<td>5370</td>
<td>Environment, Economics, and Enterprise</td>
<td>Frank Apeseche</td>
</tr>
<tr>
<td>5370</td>
<td>Environment, Economics, and Enterprise</td>
<td>Holly Samuelson,</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Frank Apeseche</td>
</tr>
<tr>
<td>5490</td>
<td>Affordable and Mixed-Income Housing Development, Finance, and Management</td>
<td>Edward Marchant</td>
</tr>
<tr>
<td>7443</td>
<td>Scenes of Design, Development, and Disaster</td>
<td>Todd Reisz</td>
</tr>
<tr>
<td>7444</td>
<td>Non-Professional Practice</td>
<td>Oana Stanescu</td>
</tr>
</tbody>
</table>
### Fall 2017

- **3330 Conservation of Older Buildings Techniques and Technics**  
  Instructor: Robert Silman
- **5204 Real Estate Finance and Development**  
  Instructor: Richard Peiser
- **5206 Land Use and Environmental Law**  
  Instructor: Jerold Kayden
- **5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston**  
  Instructor: Richard Peiser
- **5215 Analytic Methods of Urban Planning Quantitative**  
  Instructor: Michael Hooper
- **5216 Analytic Methods Qualitative**  
  Instructor: Ann Forsyth
- **5364 Sustainable Real Estate**  
  Instructor: Jesse Keenan
- **5492 Real Estate Finance and Development Fundamentals for Public... (at HKS)**  
  Instructor: Edward Marchant
- **7408 Frameworks of Contemporary Practice**  
  Instructor: Paul Nakazawa
- **7420 Innovation in Project Delivery**  
  Instructor: Mark R. Johnson

### Spring 2017

- **5103 Public and Private Development**  
  Instructor: Jerold Kayden
- **5201 Urban Politics and Planning (at KSG)**  
  Instructor: Quinton Mayne
- **5275 Advanced Real Estate Finance**  
  Instructor: Frank Apeseche
- **5276 Building and Leading Real Estate Enterprises and Entrepreneurship**  
  Instructor: Frank Apeseche
- **5370 Environment, Economics, and Enterprise**  
  Instructor: Frank Apeseche
- **5490 Affordable and Mixed-Income Housing Development, Finance, and Management**  
  Instructor: Edward Marchant
- **7416 The Practice as Project**  
  Instructor: Florian Idenburg

### Fall 2016

- **5204 Real Estate Finance and Development**  
  Instructor: Richard Peiser
- **5206 Land Use and Environmental Law**  
  Instructor: Jerold Kayden
- **5212 Field Studies in Real Estate, Planning, and Urban Design Miami Beach and Boston**  
  Instructor: Richard Peiser
- **5215 Analytic Methods of Urban Planning Quantitative**  
  Instructor: Michael Hooper
- **5216 Analytic Methods Qualitative**  
  Instructor: Ann Forsyth
- **5364 Sustainable Real Estate**  
  Instructor: Jesse Keenan
- **5431 Form+Finance the Design of Real Estate**  
  Instructor: Wang, Gamble
- **5492 Real Estate Finance and Development Fundamentals for Public... (at HKS)**  
  Instructor: Edward Marchant
- **6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others**  
  Instructor: Beth Altringer
- **7408 Frameworks of Contemporary Practice**  
  Instructor: Paul Nakazawa
- **7420 Innovation in Project Delivery**  
  Instructor: Mark R. Johnson

### Spring 2016

- **5103 Public and Private Development**  
  Instructor: Laura Wolf-Powers
- **5370 Environment, Economics, and Enterprise**  
  Instructor: Samuelson, Apesche
- **6328 Interdisciplinary Design Practice**  
  Instructor: Kara, Georgoulias
- **5275 [M3] Advanced Real Estate Finance**  
  Instructor: Richard Peiser
- **5276 [M4] Building and Leading Real Estate Enterprises and Entrepreneurship**  
  Instructor: Frank Apeseche

### Fall 2015

- **5204 Real Estate Finance and Development**  
  Instructor: Richard Peiser
- **5206 Land Use and Environmental Law**  
  Instructor: David Karnovsky
- **6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others**  
  Instructor: Beth Altringer
- **7408 Frameworks of Contemporary Practice**  
  Instructor: Paul Nakazawa
- **7420 Innovation in Project Delivery**  
  Instructor: Mark R. Johnson
- **5492 Real Estate Finance and Development Fundamentals for Public and Private... (at HKS)**  
  Instructor: Edward Marchant

### Spring 2015

- **5103 Public and Private Development**  
  Instructor: Jerold Kayden
- **5370 Environment, Economics, and Enterprise**  
  Instructor: H. Samuelson, F. Apeseche
- **6328 In search of Design through Engineers**  
  Instructor: A. Georgoulias, H. Kara
- **7417 Design Competitions**  
  Instructor: Jerold Kayden
- **7420 Innovation in Project Delivery**  
  Instructor: Mark R. Johnson
- **5405 Global Leadership in Real Estate and Design**  
  Instructor: Bing Wang, Eugene Kohn
- **5275 [M3] Advanced Real Estate Finance**  
  Instructor: Richard Peiser
- **5276 [M4] Building and Leading Real Estate Enterprises and Entrepreneurship**  
  Instructor: Frank Apeseche
Fall 2014
5204 Real Estate Finance and Development                   Richard Peiser
5206 Land Use and Environmental Law                        Jerold S. Kayden
6271 The Innovative Practice Finding, Building, and Leading Good Ideas with Others                  Beth Altringer
7408 Contemporary Frameworks of Practice                    Paul Nakazawa
7410 The Architect in History The Evolution of Practice from Renaissance to Present          Jay Wickersham

Spring 2014
5103 Public and Private Development                          Jerold Kayden
6328 In Search of Design through Engineers                   Hanif Kara, Andreas Georgoulias
7416 The Practice as Project                                  Florian Idenburg, Matan Mayer
7417 Design Competitions                                       Jerold Kayden

Fall 2013
5204 Real Estate Finance and Development                   Richard Peiser
5206 Land Use and Environmental Law                        Jerold S. Kayden
6271 The Innovative Practice Finding, Building and Leading Good Ideas with Others (at SEAS) Beth Altringer
7408 Contemporary Frameworks of Practice                    Paul Nakazawa
7410 The Architect in History The Evolution of Practice from Renaissance to Present          Jay Wickersham

Spring 2013
6328 In Search of Design through Engineers                   Hanif Kara, Andreas Georgoulias
7415 Project Delivery                                        Richard Jennings
7440 Leading the Design Firm                                 Richard Jennings, Brian Kenet

Fall 2012
5204 Real Estate Finance and Development                   Richard Peiser
7408 Contemporary Frameworks of Practice                    Paul Nakazawa 7410
The Architect in History The Evolution of Practice from Renaissance to Present          Jay Wickersham 7411
Design and Development from Concept to Implementation      Andreas Georgoulias
FAS
ES21 The Innovator’s Practice Finding, building and leading good ideas with others      Beth Altringer

Spring 2012
5103 Public and Private Development                           Jerold Kayden
5215 Analytic Methods of Urban Planning Quantitative (2 units)  Michael Hooper
5216 Analytic Methods Qualitative (2 units)                    Joyce Rosenthal
5303 Advance Real Estate Development and Finance               Richard Peiser
5319 Urbanization and International Development               Michael Hooper
5343 Disaster Field Lab                                        J. Rosenthal, M. Mazereeuw, C. Werthmann
5430 Public Approvals for Private Development Projects (2 units) Matthew Kiefer
5431 Building Design Typologies and Operational Principles of Real Estate (2 units) Bing Wang
5469 Environmental Planning and Sustainable Development...    Joyce Rosenthal
5473 Housing Policy in the United States                      Eric Belsky
5489 Real Estate in Frontier Markets                          Nicolas Retsinas
5490 Affordable and Mixed-Income Housing Development, Finance, and Management  Edward Marchant
5501 Transforming Cities in Emerging Economies                  Diane Davis
6328 In Search of Design through Engineers                      Hanif Kara, Andreas Georgoulias
7309 Sustainable Cities Urbanization, Infrastructure, and Finance (2 units)  John Macomber
7409 Real Estate Development, Design, and Construction (2 units)  Macomber, Gordon, Kohn
7440 Leading the Design Firm                                   Richard Jennings, Brian Kenet
9116 Cultural Tourism in the Al-Turat World Heritage Site, Saudi          Richard Peiser, Bing Wang

Fall 2011
5201 Urban Politics and Planning                             Alan Altshuler
5203 Markets and Market Failures                              Jose Gomez-Ibanez
5204 Real Estate Finance and Development                     Richard Peiser
5206 Planning and Environmental Law                          Jerold S. Kayden
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Instructor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5476</td>
<td>Housing Delivery Systems in the United States</td>
<td>James Stockard</td>
</tr>
<tr>
<td>5484</td>
<td>Redevelopment Policy</td>
<td>Susan Fainstein</td>
</tr>
<tr>
<td>5492</td>
<td>Real Estate Finance and Development Fundamentals</td>
<td>Edward Marchant</td>
</tr>
<tr>
<td>7408</td>
<td>Landscape of Contemporary and Anticipatory Practice</td>
<td>Paul Nakazawa</td>
</tr>
<tr>
<td>7410</td>
<td>The Architect in History The Evolution of Practice from Renaissance to Present</td>
<td>Jay Wickersham</td>
</tr>
<tr>
<td>7411</td>
<td>Design and Development from Concept to Implementation</td>
<td>Andreas Georgoulias</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Spring 2011</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5103</td>
<td>Public and Private Development</td>
<td>Jerold S. Kayden</td>
</tr>
<tr>
<td>5303</td>
<td>Advanced Real Estate Development and Finance and Operational Principles of Real Estate</td>
<td>Richard Peiser, Bing Wang</td>
</tr>
<tr>
<td>5403M4</td>
<td>Public Approvals for Private Development Projects</td>
<td>Matthew Kiefer</td>
</tr>
<tr>
<td>6328</td>
<td>In Search of Design through Engineers</td>
<td>Andreas Georgoulias, Hanif Kara</td>
</tr>
<tr>
<td>6331</td>
<td>Building Information Models</td>
<td>Michael Schroeder</td>
</tr>
<tr>
<td>7307</td>
<td>Business Strategy, Economics, and Sustainability</td>
<td>John Macomber</td>
</tr>
<tr>
<td>7440</td>
<td>Leading the Design Firm</td>
<td>Richard Jennings, Brian Kenet</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fall 2010</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5201</td>
<td>Urban Politics, Planning, and Development</td>
<td>Alan Altshuler</td>
</tr>
<tr>
<td>5203A</td>
<td>Markets and Market Failure</td>
<td>Joseph Kalt</td>
</tr>
<tr>
<td>5203B</td>
<td>Markets and Market Failure</td>
<td>Jose Gomez-Ibanez</td>
</tr>
<tr>
<td>5204</td>
<td>Real Estate Development and Finance</td>
<td>Richard Peiser</td>
</tr>
<tr>
<td>5206</td>
<td>Planning and Environmental Law</td>
<td>Brian Blaesser</td>
</tr>
<tr>
<td>5476</td>
<td>Housing Delivery Systems in the United States</td>
<td>James Stockard</td>
</tr>
<tr>
<td>5484</td>
<td>Redevelopment Policy</td>
<td>Susan Fainstein</td>
</tr>
<tr>
<td>5492</td>
<td>Real Estate Finance and Development Fundamentals</td>
<td>Edward Marchant</td>
</tr>
<tr>
<td>7407</td>
<td>Managing the Design Project</td>
<td>Richard Jennings</td>
</tr>
<tr>
<td>7408</td>
<td>A New Framework for Practice</td>
<td>Paul Nakazawa</td>
</tr>
<tr>
<td>7410</td>
<td>The Architect in History The Evolution of Practice ...Renaissance to the Present</td>
<td>Jay Wickersham</td>
</tr>
<tr>
<td>7411</td>
<td>Design and Development from Concept to Implementation</td>
<td>Andreas Georgoulias, Spiro Pollalis</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>HBS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HBS2166</td>
<td>Operations Strategy</td>
<td>Robert S. Huckman, Daniel C. Snow</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Spring 2010</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5103</td>
<td>Public and Private Development</td>
<td>Brian W. Blaesser</td>
</tr>
<tr>
<td>5303</td>
<td>Advanced Real Estate Development and Finance and Operational Principles of Real Estate</td>
<td>Frank Apesche, Glen Mueller</td>
</tr>
<tr>
<td>5403M3</td>
<td>Building Design Typologies and Operational Principles of Real Estate</td>
<td>Bing Wang</td>
</tr>
<tr>
<td>5475</td>
<td>Design of Housing in the United States</td>
<td>Leland Cott</td>
</tr>
<tr>
<td>6328</td>
<td>In Search of Design through Engineers</td>
<td>Andreas Georgoulias, Hanif Kara</td>
</tr>
<tr>
<td>6331</td>
<td>Building Information Models</td>
<td>Michael Schroeder</td>
</tr>
<tr>
<td>7222</td>
<td>The Bilbao Guggenhein Museum Topics in Project Management</td>
<td>Spiro Pollalis, Luis Rodriguez</td>
</tr>
<tr>
<td>7307</td>
<td>Strategy, Sustainability, and Finance</td>
<td>John Macomber</td>
</tr>
<tr>
<td>7413</td>
<td>Integrated Project Delivery</td>
<td>Richard Jennings</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Fall 2009</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3432</td>
<td>Global Redesign Project</td>
<td>Toshiko Mori</td>
</tr>
<tr>
<td>5201</td>
<td>Urban Politics, Planning, and Development</td>
<td>Alan Altshuler</td>
</tr>
<tr>
<td>5203A</td>
<td>Markets and Market Failure</td>
<td>Joseph Kalt</td>
</tr>
<tr>
<td>5203B</td>
<td>Markets and Market Failure</td>
<td>Jose Gomez-Ibanez</td>
</tr>
<tr>
<td>5204</td>
<td>Real Estate Development and Finance</td>
<td>Richard Peiser</td>
</tr>
<tr>
<td>5206</td>
<td>Planning and Environmental Law</td>
<td>Brian Blaesser</td>
</tr>
<tr>
<td>5476</td>
<td>Housing Delivery Systems in the United States</td>
<td>James Stockard</td>
</tr>
<tr>
<td>7407</td>
<td>Managing the Design Project</td>
<td>Richard Jennings</td>
</tr>
<tr>
<td>7408</td>
<td>A New Framework for Practice</td>
<td>Paul Nakazawa</td>
</tr>
<tr>
<td>7410</td>
<td>The Architect in History The Evolution of Practice... Renaissance to the Present</td>
<td>Jay Wickersham</td>
</tr>
<tr>
<td>7411</td>
<td>Design and Development from Concept to Implementation</td>
<td>Andreas Georgoulias, Spiro Pollalis</td>
</tr>
<tr>
<td>7440</td>
<td>Leading the Design Firm</td>
<td>A. Georgoulias, R. Jennings, B. Kenet</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
HBS2166  Operations Strategy

Robert S. Huckman, Daniel C. Snow

Spring 2009

5103  Public and Private Development

503  Advanced Real Estate Development and Finance

5403M3  Public Approvals for Private Development Projects

5403M4 Building Design and Planning Typologies

5475 Design of Housing in the United States

6328 In Search of Engineer

6331 Building Information Models

7307 Strategy, Sustainability, and Finance

7407 Managing the Design Project

HBS 1461 Real Estate Development, Design, and Construction

Fall 2008

5201 Urban Politics, Planning, and Development

5203B Markets and Market Failure

5204 Real Estate Development and Finance

5206 Planning and Environmental Law

5476 Housing Delivery Systems in the United States

5484 Redevelopment Policy

7213 International Design Practice Business, Law, and Culture

7406 Specifications

7408 A New Framework for Practice

7411 Design and Development from Concept to Implementation

7440 Leading the Design Firm

HBS 2166 Operations Strategy

Spring 2008

5103 Public and Private Development

5212 Field Studies in Real Estate, Planning & Urban Design ... Lee, MA

5303 Advanced Real Estate Development and Finance

5314 Strategic Planning and Local Development

5403M3 Public Approvals for Private Development Projects

5403M4 Design Typologies and Financial Operation for Urban Developments

The Design of Housing in the United States

6328 In Search of the Engineer

6331 Building Information Models

Fall 2007

5203A Markets and Market Failure

5203B Markets and Market Failure

5204 Real Estate Development and Finance

5480UPD Negotiation and Conflict Resolution in Urban Planning and Design

5476 Housing Delivery Systems in the United States

7213 International Design Practice Business, Law, and Culture

7406 Specifications

7408 A New Framework for Practice

7440 Leading the Design Firm

MIT

MIT 11.345J Entrepreneurship in Construction and Redevelopment

MIT 11.421J/15.426J Real Estate Finance & Investments I Micro-Level Fundamentals

Spring 2007

5203S Markets and Market Failures

5206 Planning and Environmental Law

5212 Field Studies in Real Estate, Planning, and Urban Design

5303 Advanced Real Estate Development and Finance

5314 Strategic Planning and Local Development

Fall 2007

5203A Markets and Market Failure

5203B Markets and Market Failure

5204 Real Estate Development and Finance

5480UPD Negotiation and Conflict Resolution in Urban Planning and Design

5476 Housing Delivery Systems in the United States

7213 International Design Practice Business, Law, and Culture

7406 Specifications

7408 A New Framework for Practice

7440 Leading the Design Firm

MIT

MIT 11.345J Entrepreneurship in Construction and Redevelopment

MIT 11.421J/15.426J Real Estate Finance & Investments I Micro-Level Fundamentals

Spring 2007

5203S Markets and Market Failures

5206 Planning and Environmental Law

5212 Field Studies in Real Estate, Planning, and Urban Design

5303 Advanced Real Estate Development and Finance

5314 Strategic Planning and Local Development
### Fall 2006

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Instructor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5103</td>
<td>Public and Private Development</td>
<td>Jerold Kayden</td>
</tr>
<tr>
<td>5203F</td>
<td>Markets and Market Failures</td>
<td>Joseph Kalt</td>
</tr>
<tr>
<td>5204</td>
<td>Real Estate Development and Finance</td>
<td>Richard Peiser</td>
</tr>
<tr>
<td>5206</td>
<td>Housing Delivery System in the United States</td>
<td>James Stockard</td>
</tr>
<tr>
<td>7405</td>
<td>Leading the Design Firm</td>
<td>Spiro Pollalis, Brian Kenet</td>
</tr>
<tr>
<td>7406</td>
<td>Specifications</td>
<td>Mark Kalin</td>
</tr>
<tr>
<td>7411</td>
<td>From Concept to Implementation</td>
<td>Spiro Pollalis</td>
</tr>
</tbody>
</table>

#### MIT

MIT 11.345J Entrepreneurship in Construction and Redevelopment

### Spring 2006

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Instructor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5103</td>
<td>Public and Private Development</td>
<td>Jerold Kayden</td>
</tr>
<tr>
<td>5212</td>
<td>Field Studies in Real Estate, Planning, and Urban Design</td>
<td>Richard Peiser, Bing Wang</td>
</tr>
<tr>
<td>5303</td>
<td>Advance Real Estate Development and Finance</td>
<td>Richard Peiser</td>
</tr>
<tr>
<td>5473</td>
<td>Housing Policy in the United States The Intersection of the Public</td>
<td>Eric Belsky, Nicolas Retsinas</td>
</tr>
<tr>
<td>5475M3</td>
<td>The Design of Housing in the United States</td>
<td>Leland Cott</td>
</tr>
<tr>
<td>7208</td>
<td>Legal Aspects of Design Practice</td>
<td>Carl Sapers</td>
</tr>
<tr>
<td>7213</td>
<td>International Design Practice Business, Law, and Culture</td>
<td>Jay Wickersham</td>
</tr>
<tr>
<td>7222</td>
<td>The Bilbao Guggenheim Museum</td>
<td>Spiro Pollalis, Luis Rodriguez</td>
</tr>
</tbody>
</table>

### Fall 2005

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Instructor(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5203</td>
<td>Markets and Market Failures</td>
<td>Jose Gomez-Ibanez</td>
</tr>
<tr>
<td>5204</td>
<td>Real Estate Finance and Development</td>
<td>Richard Peiser</td>
</tr>
<tr>
<td>5206</td>
<td>Planning and Environmental Law</td>
<td>Jay Wickersham</td>
</tr>
<tr>
<td>5476M2</td>
<td>The Housing Delivery System in the United States</td>
<td>James Stockard</td>
</tr>
<tr>
<td>7301</td>
<td>Internet and Architecture</td>
<td>Jeffrey Huang</td>
</tr>
<tr>
<td>7305</td>
<td>Strategic Management in Design and Construction</td>
<td>John Macomber</td>
</tr>
<tr>
<td>7404</td>
<td>Entrepreneurship</td>
<td>Joe MacDonald</td>
</tr>
<tr>
<td>7411</td>
<td>From Concept to Implementation</td>
<td>Spiro Pollalis</td>
</tr>
<tr>
<td>HBS 1556</td>
<td>General Management Processes and Action</td>
<td>Michael Roberto</td>
</tr>
</tbody>
</table>